



**European Cluster Excellence Initiative Bronze Label Certificate:**

**EST002201705EST0948**

# **Estonian Defence & Security Industry Innovation Cluster**

was benchmarked according to a benchmarking approach developed and performed by the "European Secretariat for Cluster Analysis" of VDI/VDE Innovation + Technik GmbH ([www.cluster-analysis.org](http://www.cluster-analysis.org)). By participating in this benchmarking the cluster organization has expressed its interest in striving for cluster excellence and is awarded with the European Cluster Management Excellence label in BRONZE. The benchmarking took place on May 18<sup>th</sup>, 2017. The certificate expires on May 18<sup>th</sup>, 2019.

A handwritten signature in brown ink, appearing to read "Thomas Lämmer-Gamp".

Thomas Lämmer-Gamp, Director

*European Secretariat for Cluster Analysis, Berlin*

A handwritten signature in brown ink, appearing to read "Helmut Kergel".

Helmut Kergel, Director

*European Secretariat for Cluster Analysis, Berlin*